

GMCA OVERVIEW & SCRUTINY COMMITTEE

DATE: Wednesday, 21st February, 2024

TIME: 1.00 pm

VENUE: The Tootal Buildings - Broadhurst House , 1st Floor, 56
Oxford Street, Manchester, M1 6EU

AGENDA

1. **Apologies for Absence**
2. **Chair's Announcements and Urgent Business**
3. **Declarations of Interest** 1 - 4

To receive declarations of interest in any item for discussion at the meeting.

A blank form for declaring interests has been circulated with the agenda; please ensure that this is returned to the Governance & Scrutiny Officer at least 48 hours in advance of the meeting.
4. **Minutes of the previous meeting held on 07 February 2024** 5 - 20

To consider the approval of the minutes of the meeting held on 07 February 2024 as a correct and accurate record.

BOLTON	MANCHESTER	ROCHDALE	STOCKPORT	TRAFFORD
BURY	OLDHAM	SALFORD	TAMESIDE	WIGAN

Please note that this meeting will be livestreamed via www.greatermanchester-ca.gov.uk, please speak to a Governance Officer before the meeting should you not wish to consent to being included in this recording.

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| 5. | Housing Portfolio Overview
Councillor Ged Cooney, Portfolio Lead for Housing and Steve Rumbelow, Portfolio Lead Chief Executive for Housing | 21 - 40 |
| 6. | Work Programme and Forward Plan of Key Decisions
Report of Nicola Ward, Statutory Scrutiny Officer, GMCA | 41 - 82 |
| 7. | The Greater Manchester Franchising Scheme for Buses 2021-Procurement Update
To be presented by GM Mayor, Andy Burnham.
Report to follow | |

Part B

- | | | |
|------------|--|---|
| 8. | Exclusion of the Press and Public
That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following items on business on the grounds that this involved the likely disclosure of exempt information, as set out in the relevant paragraphs of Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighed the public interest in disclosing the information. | |
| 9. | Bus Franchising- Indicative Preferred Bidder
To be presented by GM Mayor, Andy Burnham.
Report to follow | 3 |
| 9.A | Bus Franchising Tranche 3: Large Local Service Contract-Hyde Road
Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM.
Report to follow | |

9.B Bus Franchising Tranche 3: Large Local Service Contract-Stockport

Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM.

Report to follow

9.C Bus Franchising Tranche 3: Large Local Service Contract-Sharston

Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM.

Report to follow

9.D Bus Franchising Tranche 3: Large Local Service Contract-Tameside

Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM.

Report to follow

9.E Bus Franchising Tranche 3: Large Local Service Contract-Wythenshaw

Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM.

Report to follow

9.F Bus Franchising Tranche 3: Small Local Service Contract-Tameside A

Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM.

Report to follow

9.G Bus Franchising Tranche 3: Small Local Service Contract-Stockport Small, Tameside B and Trafford

Report of Eamonn Boylan, Chief Executive Officer, GMCA & TfGM. Report to follow

For copies of papers and further information on this meeting please refer to the website www.greatermanchester-ca.gov.uk. Alternatively, contact Helen Davies, Senior Governance & Scrutiny Officer: helen.davies@greatermanchester-ca.gov.uk

This agenda was issued on Tuesday, 13 February 2024 on behalf of Julie Connor, Secretary to the Greater Manchester Combined Authority, Broadhurst House, 56 Oxford Street, Manchester M1 6EU

Declaration of Councillors' Interests in Items Appearing on the Agenda

Name and Date of Committee.....>

Agenda Item Number	Type of Interest - PERSONAL AND NON PREJUDICIAL Reason for declaration of interest	NON PREJUDICIAL Reason for declaration of interest Type of Interest – PREJUDICIAL Reason for declaration of interest	Type of Interest – DISCLOSABLE PECUNIARY INTEREST Reason for declaration of interest

Please see overleaf for a quick guide to declaring interests at GMCA meetings.

Quick Guide to Declaring Interests at GMCA Meetings

Please Note: should you have a personal interest that is prejudicial in an item on the agenda, you should leave the meeting for the duration of the discussion and the voting thereon.

This is a summary of the rules around declaring interests at meetings. It does not replace the Member's Code of Conduct, the full description can be found in the GMCA's constitution Part 7A.

Your personal interests must be registered on the GMCA's Annual Register within 28 days of your appointment onto a GMCA committee and any changes to these interests must notified within 28 days. Personal interests that should be on the register include:

1. Bodies to which you have been appointed by the GMCA
2. Your membership of bodies exercising functions of a public nature, including charities, societies, political parties or trade unions.

You are also legally bound to disclose the following information called Disclosable Personal Interests which includes:

1. You, and your partner's business interests (eg employment, trade, profession, contracts, or any company with which you are associated).
2. You and your partner's wider financial interests (eg trust funds, investments, and assets including land and property).
3. Any sponsorship you receive.

Failure to disclose this information is a criminal offence

Step One: Establish whether you have an interest in the business of the agenda

1. If the answer to that question is 'No' then that is the end of the matter.
2. If the answer is 'Yes' or Very Likely' then you must go on to consider if that personal interest can be construed as being a prejudicial interest.

Step Two: Determining if your interest is prejudicial

A personal interest becomes a prejudicial interest:

1. where the wellbeing, or financial position of you, your partner, members of your family, or people with whom you have a close association (people who are more than just an acquaintance) are likely to be affected by the business of the meeting more than it would affect most people in the area.
2. the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice your judgement of the public interest.

For a non-prejudicial interest, you must:

1. Notify the governance officer for the meeting as soon as you realise you have an interest.
2. Inform the meeting that you have a personal interest and the nature of the interest.
3. Fill in the declarations of interest form.

To note:

1. You may remain in the room and speak and vote on the matter
If your interest relates to a body to which the GMCA has appointed you to, you only have to inform the meeting of that interest if you speak on the matter.

For prejudicial interests, you must:

1. Notify the governance officer for the meeting as soon as you realise you have a prejudicial interest (before or during the meeting).
2. Inform the meeting that you have a prejudicial interest and the nature of the interest.
3. Fill in the declarations of interest form.
4. Leave the meeting while that item of business is discussed.
5. Make sure the interest is recorded on your annual register of interests form if it relates to you or your partner's business or financial affairs. If it is not on the Register update it within 28 days of the interest becoming apparent.

You must not:

Participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting participate further in any discussion of the business,
participate in any vote or further vote taken on the matter at the meeting.

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Minutes of the meeting of the GMCA Overview & Scrutiny Committee

held on Wednesday 07 February 2024

at the Tootal Buildings, Broadhurst House, 1st floor,

56 Oxford Street, Manchester, M1 6EU

Present:

Councillor Nadim Muslim	Bolton Council (Chair)
Councillor Jill Axford	Trafford Council
Councillor Russell Bernstein	Bury Council
Councillor Tom Besford	Rochdale Council
Councillor Joshua Brooks	Salford City Council
Councillor Patricia Dale	Rochdale Council
Councillor Shaun Ennis	Trafford Council
Councillor Nathan Evans	Trafford Council
Councillor Jenny Harrison	Oldham Council
Councillor Helen Hibbert	Stockport Council
Councillor John Leech	Manchester City Council
Councillor Colin McLaren	Oldham Council
Councillor Lewis Nelson	Salford City Council
Councillor Imran Rizvi	Bury Council
Councillor Mandie Shilton Godwin	Manchester City Council
Councillor Fred Walker	Wigan Council
Councillor Peter Wright	Bolton Council

Also in attendance:

Councillor Mark Hunter	Portfolio Lead for Children & Young People
Via Teams: Councillor David Molyneux	Portfolio Lead for Resources and Investment

Officers in attendance:

Eamonn Boylan	GMCA
Nicola Ward	GMCA
Helen Davies	GMCA
Miriam Loxham	GMCA

Jane Forrest	GMCA
Steve Wilson	GMCA
Steve Warrener	Transport for Greater Manchester
Matt Bull	Transport for Greater Manchester

O&SC 73/23 Welcome and Apologies

Apologies for absence were received from Councillor Basil Curley (Manchester City Council), Councillor Joanne Marshall (Wigan) and Councillor Naila Sharif (Tameside). The Chair noted that Councillor David Molyneaux had joined the meeting remoted via Microsoft Teams.

O&SC 74/23 Chair’s Announcements and Urgent Business

The Chair announced the 30-minute extended meeting duration to ensure the GM Budget item was given thorough consideration by this Overview and Scrutiny Committee.

An informal briefing on the Digital Portfolio, for all Members of this Committee plus Substitutes was scheduled for Thursday 15 February at 12pm.

O&SC 75/23 Declarations of Interest

There were no declarations of interest received in relation to any item on the agenda.

O&SC 76/23 Minutes of the GMCA Overview and Scrutiny Committee held on 24 January 2024

Resolved/-

That the minutes of the GMCA Overview and Scrutiny Committee held on 24 January 2024 be approved as a correct and accurate record.

O&SC 77/23 School Readiness Update

The Chair invited Councillor Mark Hunter, Portfolio Holder for Children and Young People, to present the School Readiness Update, this was a key priority for GMCA by improving outcomes across the region to enable young people to have the best possible start.

The ambition in 2019 had been to close the disadvantage gap between 5-year-olds by building on a strong history of collaboration that began in 2012.

Pre-pandemic good progress was being made and the disadvantage gap between 5-year-olds was closed, but the Covid-19 Pandemic impacted this progress significantly and the improvement reversed resulting in a significant development delay by 2020.

The report outlined a recovery in child development data post-pandemic, acknowledged a significant variance in recovery across Greater Manchester.

There were ongoing challenges to implement reforms that was explained further within the paper. Councillor Hunter and Public Service Reform Officers welcomed the valuable opportunity to discuss both the challenges and how the Greater Manchester Programme could support addressing those issues.

Miriam Loxham, School Readiness Programme Manager, gave a summary of the report noting specifically performance and early education.

Performance outlined both child development outcomes measured at age 2-2.5 years and school readiness outcomes for children aged 4-5 at the end of Reception year. Recent data demonstrated early evidence that covid recovery strategies across GM were having a positive impact.

Data for children in disadvantaged communities showed improvement but a significant Early Years gap remained and continued to impact on the life chances of those children.

The cohort of children with additional needs, boys and some children from racial minorities remained significantly below their peer group in GM.

There was a 7% outcome drop for children aged 2 in 2020/21, however the latest data showed 76.6% of 2-year-olds were meeting the expected level of development for their age.

Whilst statistics did show improvements for the academic year 2022/23, GM performance was 4% lower than the average for England (67.2%) but the gap was beginning to narrow.

Children eligible for Free School Meals had seen an improvement in school readiness in six out of the ten GM districts and the performance gap between GM and the England average had approximately halved, but there remained a 12% point gap in outcomes for these children compared with more affluent peers in GM.

Regarding Early Education, it was noted that the GM Strategy performance framework included a target to increase take up of 2-year funded early education on ten priority neighbourhoods. Positive progress had been made against the target with increased take-up in all ten neighbourhoods equating to approximately 879 children taking up the offer.

The GM programme was currently working to support localities with the challenges of implementing national policy reforms; increasing access to funded early education for children under 2-years of working parents. Long-term underfunding of the early childhood sector, ongoing recruitment and retention issues and the pandemic have all contributed as a significant challenge to this area of work.

The Committee noted that a key concern related to the policy reforms widening the existing inequalities in early years, increasing access to high-quality early education for children of working parents only. Recent data showed those eligible for funded places were from homes in the top-half of earners.

Key workstreams to address the challenges included:

- Rollout of GM Early Years workforce competency framework, with early adoption in Tameside and Stockport;
- Rollout of the Think Equal Programme;
- Developing an enhanced integrated antenatal pathway;
- Reducing variance in Early Years pathways; and
- Family Hubs.

The GM School Readiness Strategy would due for a refresh and update over the next 6-months.

Councillor Imran Rizvi joined the meeting.

The Committee was invited to seek clarification or questions in relation to the school readiness report:

- Clarity was sought on why there was a larger drop of children attaining school readiness within GM than the rest of the North-West with similar deprivation.
- The report noted all localities had seen an increase in good levels of development (GLD) from 2021/22 with an increase above 3% in Manchester,

Salford, Rochdale and Oldham, the Committee noted these areas were not the most affluent of the ten districts and queried if best practice could be used in other areas of GM.

- Within the report it was stated that the bespoke GM reporting cycle provided a frequent, granular level of reporting, underpinning a continuous review and learn cycle within the School Readiness programme. The Committee challenged the level of detail being granular considering the subject was a 7-year-old GM Mayoral priority, the global pandemic, changes to staff and Portfolio Holder and the data suggested a worse position than pre-pandemic. Councillor Hunter noted the detail provided in the report and the challenge to provide the data at the correct level. The School Readiness Programme Manager noted the reported significant gains for GM and nationally, further data analysis could be provided to the Committee outside of the meeting.
- The Committee noted the disparity between affluent and deprived areas and queried how this was being targeted with work and activity. Councillor Hunter noted the levels the disparity and the progress being made as provided within the report.
- Clarity was sought on when the best practice and outcomes would be available for Midwifery and antenatal work in Stockport. Councillor Hunter noted Stockport as a polarised borough and the determination to address issues, target resources and share best practice across GM for knowledge and expertise to implement at scale across GM.
- What process was in place to tackle vulnerable children and those most at risk of failing to achieve the expected level of development and how School Readiness was impacting on school attendance rates. The School Readiness Programme Manager noted the evidence link between children taking up 15-hours attendance through the education system and the support being given to parents to impress the importance of education. Concerns were tracked where attendance was a concern.
- The Committee noted the data improvement post-pandemic and how GM was improving at a greater rate and queried what was within the Combined Authorities control to achieve significant rates of improvement. Councillor Hunter noted Cllr Hunter confirmed that GM was improving at a greater rate,

but there were some surprises that the data showed post-covid GM struggled more than anywhere else. The Committee was given assurance that there was determination to prevent slippage in comparable areas. The School Readiness Programme Manager confirmed that the deprivation levels and the number of children in poverty across GM was clear from the data. The circumstances during the pandemic impacted on the delivery of universal early years help. Lots of families didn't have the resources to support young people. The levels of post-natal depression and peri-menopausal referrals were impacted by pandemic. New parents were impacted profoundly especially those without financial support.

- Concern was raised by the Committee on pressurising children to achieve because of assessment criteria and the expectation that young children should attend nursey and was consideration given to home learning. The School Readiness Programme Manager noted the importance of a whole system wide view on early childhood development, that defined school readiness and began at pre-conception until age 5. It was valid for families not to take up nursey places and there was focus on home learning environments and family hubs that families can access.
- Clarity was sought on how lost development for 0-3 year olds would be found given that there was a difference experience for each age group when the pandemic started and funding was not available all at the same time. The School Readiness Programme Manager advised that freedom and flex was needed from government to build on existing programmes to stop young children sitting on long waiting lists for speech and language therapy.
- The Committee requested a breakdown of data by Local Authority and ethnicity to better understand where the deprivation was to focus attention within GM and to determine which districts were making a difference and where the role of GMCA was within that. Councillor Hunter and the School Readiness Programme Manager agreed to share a link to the data with the Committee outside of the meeting to improve the picture that the data outlined and noted that the report had been pitched at a sensible level to be fair and balanced and was a summary as School Readiness had not been rolled out in 2-years, but

case studies could be brought back on outcomes for boys and work being carried out in Bury to increase outdoor learning activities.

- Clarity was sought on the interventions to improve the school readiness for boys and how success was being measured. The School Readiness Manager noted Combined Authorities in other localities were being consulted to review best practice.
- Concern was raised about what happened once the 30-hours of free places was rolled out given the already huge shortage of early years places. Clarity was sought about whether priority would be given to children with working parents and what would happen to deprived children once the places were filled.
- Councillor Colin McLaren noted he was part of a Task and Finish Overview and Scrutiny group back in 2018, when Stockport, Oldham, Bury and Trafford were all sampled. He congratulated the officers on maintaining good work despite the pandemic but noted the absence of voluntary sector settings within the report. Clarity was sought on the support being given to the parents of under-5 -year-olds to ensure they get the right attention at home. Councillor Hunter noted that the previous work in 2018 had pre-dated him as Portfolio Lead for Children and Young People but he agreed to follow up to review how those recommendations had been applied and bring a report back to this Committee, he also acknowledged the significant resource that the voluntary sector provided across GM. The School Readiness Programme Manager noted the support for parents via the GM Programme that included a resource library for parents accessible via a mobile phone and email address.
- The Committee noted the importance of engaging fathers positively as often child development was seen as a mothers role. The School Readiness Programme Manager noted that early years services were very gendered in approach e.g. text messages would be sent to mothers but not fathers. The website www.dadsmatter.org.uk considered inclusive approaches, and work was being undertaken as part of the perinatal pathway for a peer support offer to Dads with emotional wellbeing and mental health.

- Clarity was sought on realistic aspirations that GMCA was setting. Councillor Hunter advised it was progression; to be better than where the data shows GM to be currently.
- The Committee noted that often early settings were businesses and subject to commercial pressures, if these places fail, the Local Authority has additional pressures to accommodate additional young children. Councillor Hunter noted the importance of working in partnership with the private sector subject to commercial considerations.
- It was noted that parents making the choice to keep children at home was not always because they want to home school, sometimes it could be cultural. Councillor Hunter noted that home schooling was a separate issue that would need to be brought back to this Committee as a separate issue. The School Readiness Programme Manager advised that work had been commissioned in Oldham Rochdale and Manchester to tackle cultural barriers working with Mosques and influential community leaders.

Resolved /- That:

1. the School Readiness report be received and noted;
2. granular data analysis be provided to the Committee on the school readiness gains for GM and nationally;
3. a breakdown of baseline data by Local Authority on deprivation, ethnicity and gender be provided to the Committee; and
4. an item on Home Schooling be added to the Work Programme for this Committee.

O&SC 78/23 GM Budgets

GMCA Revenue and Capital Budgets 2024/5 Overview

The Committee noted that Councillor Nathan Evans expressed disappointment that the GM Mayor Andy Burnham was not in attendance for this item. The Chair advised that Councillor David Molyneux was the representative for this item as it fell within the remit of his portfolio but noted on record Councillor Evans concern.

Councillor David Molyneux, GM Portfolio Lead for Resources & Investment attended the meeting by Teams and introduced the item, he advised that the GM Mayor was in attendance for the previous Overview and Scrutiny Meeting on the 24 January where he had presented the Mayoral budget.

There were six papers for consideration by the Committee, the district treasurers and Leaders had already considered them in advance and it was requested that the Committee consider all the papers together and with questions and discussion on individual reports.

Steve Wilson, GMCA Treasurer noted the Police and Crime Panel approved a proposal to increase the Police and Crime precept by £13 last week.

The GMCA Treasurer acknowledged the financial challenges all ten districts faced through the local government finance settlement confirmed this week and the ongoing cost of living crisis for the public.

The Committee was advised that the approach had been to offset any increases in the recurrent funding required for services by returning any one-off reserves to the districts, a net change from 23/24 to 24/25 rather than a cost. The GMCA Treasurer noted that whilst this helped it was not a solution to increasing levies and the levies from GMCA.

The paper outlined a forecast of £10million underspend on the waste budget driven by lower than expected tonnage level, particularly at household waste recycling centres, demonstrating a shift in behaviour with fewer items being thrown away and a benefit from high prices for paper and card recycling resulting in an underspend in 2023/24. The £10million would be returned to districts rather than being placed into reserves. £20million historic reserves was also scheduled to return to districts as part of the budget setting process, this was to balance the pressures and challenges felt across Greater Manchester by all.

A. Mayoral General Budget & Precept Proposals 2024/25

Steve Wilson, GMCA Treasurer gave context that the papers were scheduled for the GMCA meeting on Friday for the approval of the CA, including paper A, the Mayoral

Budget that was considered at the meeting on the 24 January. Paper A goes to the CA twice, once for proposal with the option for the CA to reject, should that happen an alternative budget would be proposed and taken back. The paper remained as it was when considered by this Committee with the addition of final council tax figures that were not available at that time.

B. GMCA Transport Revenue Budget 2024/25

The Committee noted the Transport Revenue Budget was the largest single budget of £409million largely funded through a levy and statutory charge to the districts. The Committee was advised that a deep-dive of the Transport Revenue Budget was planned for the Work Programme for this Committee specifically following Tranche 3 of the Bus Reform. 2023/24 and 24/25 would be a transitional year with a mixed economy of some franchise services and some non-franchise services, and by the end of the year the network will be fully franchised and the 2025/26 budget will reflect that change.

The Committee was advised that during the pandemic, there was reduced patronage on both tram and bus services dropping to 10% at certain times. As patronage increased there was a significant inflationary pressure particularly on energy inflation for running the Metrolink plus shadow prices for bus services.

Metrolink patronage has continued to grow significantly, and data now shows between 95-97% of pre-pandemic levels. There was a significant gap in the budget of £100million that was filled through most notably the financial sustainability programme that Transport for Greater Manchester (TfGM) that included significant uplift in patronage numbers plus more staff have been performing revenue protection activities as part of the programme and this has increased yield growth. The levy proposal for 2024/25 was a 4% increase and a balanced budget acknowledging that some of that had been reached using non-recurrent resources, work was being done to detail a long term plan for future years.

The £2 fare cap in Greater Manchester was due to end in September 2024 but has been extended for three years using Bus Service Improvement Programme (BSIP) funding to help the long-term planning.

None of the proposed 4% levy included TfGM running costs and was ring fenced for bus and tram activities.

C. GMCA Revenue General Budget 2024/25

This budget did not include waste, transport, fire mayoral or police and crime, it was mainly funded by 114 grants with a small levy to the districts and remained flat at £8.6million. This was the area most affected by Devolution and the Single Settlement and the future of how services were funded in Greater Manchester.

It was anticipated that the Single Settlement would simplify the approach and remove the 114 individual grants and enable a level of flexibility and decision-making locally.

The GMCA Treasurer noted a slight change in the recharge for MIDAS as Rochdale Council had taken a decision to pull-out of that service.

D. GM Waste Budget and Resources - Budget and Levy 2024/25 and Medium Term Financial Plan to 2023/24 - 2026/26

There were a couple of key features of the waste budget in recent years inflation was a significant factor as the contract with Suez was both Consumer Prices Index (CPI) and Retail Price Index (RPI) linked based on September meaning a 6.6% CPI figure drove indexation for the contract in 2024/25.

Historically GMCA have paid to have waste transported to Runcorn and turned into steam and power for factories. Three years ago, GMCA paid £900k to burn the waste rubbish, last year GMCA was paid over £20million to burn the waste rubbish creating a significant reduction in the costs of the waste service. Part of this would be returned to districts but cannot be forecast as a long-term revenue stream because it was linked to the price of gas which has been very high. The budget was set at £7million for 2024/25 with a reduction over the next two-years back to £0.

The Committee noted that as a result of reducing tonnage, the result of some of the extra income mitigated the 6.6% increase down to an average of 3.1% in the district levy. The range across Greater Manchester was from 1.8%-5.2% driven by local tonnages and an average set by the contract.

E. GMCA Capital Programme -2023/24 - 2026/7

The final paper was capital and had a value of £685.2million, split between Transport and Economy. Transport was driven by the city region, sustainable transport scheme and other ongoing grant funded transport initiatives. The economy was driven by the recycling of the investment funds, specifically the housing investment funds, the original grant of £685million received a few years earlier.

£118million was funded through borrowing largely against the non-transport and economy spend.

The Committee was invited to seek clarification or questions in relation to the GM Budget reports:

- The Committee noted that the precept for the GM Fire and Rescue (GMFRS) was increased last year as a measure to prevent frontline service cuts, however within six-months cover at the Offerton and Sale fire stations was to be cut and replaced with on-call crews as part of the fire cover review. Confidence was sought that a similar situation would not arise again given the precept was due to increase. The GMCA Treasurer advised that following a decision to change some plans on the fire cover review, the funding was then no longer available to fund the 52nd pump. The £5 precept enabled the 52nd pump to go ahead however the fire cover review was not cost neutral in the way it would have been originally. Eamonn Boyle, Chief Executive for GMCA and TfGM noted the precept increases covered the cost of crewing and running the fire pumps, not the purchase of the pump itself.
- Clarity was sought on how GMCA proposed to move to a more sustainable approach for the Our Pass scheme, that did not rely on reserves.
- The report cited that further proposals would be brought forward to GMCA in relation to GMCA share of expected business rates growth for 2023/24, the Committee requested further clarification on this proposal. The GMCA Treasurer noted the new scheme that would begin in 2025 will enable 75% of to be retained by the districts and 25% returned to GMCA. This was not set currently because more certainty was required given operations were one-year

into arrears and forecasting could not be done until quarter three projects were known.

- A definition of reserves was requested given the districts described them differently. The GMCA Treasurer noted there was no definition of what reserves should be held and that the sign-off as adequate was a professional statutory duty for the Section 73 Officer, Treasurers/151 Officers. Each budget had its own level of reserves and should they fall below 10% this would give rise to concern and would need building back up.
- The variety of significant risks attached to the Transport budget were noted, and clarity was requested on this.
- The Committee noted from the data the Bus Services Operators Grant (BSOG) appeared to be a higher budget against actual spend and requested further information on where the grant was being allocated to. The GMCA Treasurer noted that the fund was not all spent, some was rephased into funding the subsequent years outputs.
- Clarity was sought on the 20% communication and engagement increase as part of the Corporate Services budget. The GMCA Treasurer confirmed that costs attributed to the GM Mayor were funded through the Mayoral budget and separately funded.
- Further information was requested on the reduction of £99k in relation to a withdrawal of the contribution to MIDAS from Rochdale Council. The GMCA Treasurer confirmed that no announcements had been made but notice had been given by Rochdale Council to be removed from the MIDAS contract and the levy was reduced in accordance with that.

Cllr Bernstein left the meeting.

- Forecast by the GMCA on an increase or decrease in finance was expected in respect of the future Parliamentary Election. The GMCA Treasurer confirmed the Single Settlement was likely to be neutral and will rise and fall by the same factors that influence overall government settlements.
- Expectation to remove the budget for bus reform, once the network was up and running across GM and would Our Pass and concessionary expenditure cease to be a cost. The GMCA Treasurer noted that at the end of the bus reform process, the bus reform budget will be removed and become the cost of running

buses as income. Should there be a financial gap, there was an earmarked reserve for a specific implementation programme, but the general reserve would need to be reviewed in terms of the risk profile. Our Pass and Concessionary funding would become funding for buses.

- The Committee spoke positively about the investment-led Clean Air Zone (CAZ) and the benefit to residents of GM.

Cllr McClaren left the meeting.

- A request was made by the Committee to review as part of the Work Programme for this Committee:
 - a) the Capital Housing Investment Fund as a deep-dive exercise;
 - b) A Bed Every Night as a deep-dive exercise given that anecdotal evidence had queried if the programme was making a difference. Eamonn Boyle, Chief Executive of GMCA and TfGM noted that there were 620 people in A Bed Every Night accommodation every night, an increase on previous data, but noted the significant spike in rough sleeping and street homelessness as a result of a Home Office policy to evict people (often Asylum Seekers) from hotel accommodation.
 - c) The Transport Full Fibre Network as part of the close out of certain activities that related to the Phase 3 expansion programme of the Metrolink; the GMCA Treasurer agreed to provide a report on this work specifically the £13million from 5-years earlier; and
 - d) The Brownfield Land Fund with clarity that the spend was not all within the city centre. The Chief Executive of GMCA and TfGM confirmed that schemes were eligible across GM and were being supported across GM.
- Clarity on being one year into the five-year projection, forecast as between a notional profit and £300million loss, and how that cost would be met. Steve Warrenner, Managing Director and Director of Finance at TfGM noted the network was 4.5 months into running Tranche 1 with Tranche 2 about to launch, patronage figures were performing well against forecast, but the risks were noted given the information prior to launch was scant due to commercial sensitivities. Next year there will be a lot more certainty around the network and this Committee may wish to review that. The Chief Executive of GMCA

and TfGM agreed that this Committee would want to review the work on bus reform on a regular basis as the budget was updated and risk was reprofiled.

- The Committee wanted to note the importance of the Our Pass and £2 capped bus fares as critically important for some many initiatives for GM and the reduction of carbon emissions.
- A reduction in Education Work and Skills of £10million was noted by the Committee. The GMCA Treasurer noted the education programme was funded via the Adult Education Grant, a commitment was given to get a full breakdown on the movement of the budget with the detail behind that.
- The Committee requested the costs of a double-decker bus within GM. Matt Bull, Deputy Director of Finance at TfGM advised it was dependent on the technology. Diesel vehicles could cost between £230-270k whereas electric vehicles had more variability, between £475-500k as the efficiencies were found within the fuel.

Resolved /- That:

1. the Mayoral General Budget & Precept Proposals 2024/25; the GMCA Transport Revenue Budget 2024/25; GMCA Revenue General Budget 2024/25; GM Waste Budget and Resources - Budget and Levy 2024/25 and Medium-Term Financial Plan to 2023/24 - 2026/26; and the GMCA Capital Programme -2023/24 - 2026/7 be received and noted;
2. a full breakdown of the Adult Education Grant with detail be provided to the Committee;
3. a deep-dive be scheduled for this Committee to review the work on bus reform on a regular basis as the budget was updated and risk was reprofiled;
4. information on the Transport Full Fibre Network as part of the close out of certain activities that related to the Phase 3 expansion programme of the Metrolink be provided to the Committee specifically the £13million from 5-years earlier;

5. items be added to this Committees Work Programme for: the Capital Housing Investment Fund as a deep-dive exercise; A Bed Every Night as a deep-dive exercise; and the Brownfield Land Fund; and
6. an item be scheduled for the March Committee on retained business rates and the GM proposed areas of spend.

O&SC 79/23 Work Programme

The Chair noted the items raised during the meeting under the School Readiness item were Home Schooling and during the Budget discussions by Councillor Nathan Evans in respect of Housing, A Bed Every Night, the Brownfields Land Fund and Full Fibre Internet and Officers agreed to agreed to circulate information to the Committee outside of the meeting with a view to scheduling items more formally if required.

Resolved /- That:

1. the Overview & Scrutiny work programme be noted; and
2. following discussions during the meeting, items be added on Home Schooling, the Capital Housing Investment Fund as a deep-dive exercise, A Bed Every Night as a deep-dive exercise, the Brownfields Land Fund, and a deep-dive of the Transport Revenue Budget following Tranche 3 of the Bus Reform.

O&SC 80/23 Dates of Future Meetings

The schedule for the future meetings was noted:

20 March 2024 1-3pm

Greater Manchester Combined Authority

Scrutiny Committee

Date: 21 February 2024

Subject: Housing Portfolio Overview

Report of: Councillor Ged Cooney, Portfolio Lead for Housing and Steve Rumbelow,
Portfolio Lead Chief Executive for Housing

Purpose of Report

To provide Scrutiny Committee with an overview of key work priorities under the Housing portfolio

Recommendations:

The GMCA Overview & Scrutiny Committee is requested to:

1. Note the contents of this report.

Contact Officers

Andrew McIntosh, Director of Place, GMCA andrew.mcintosh@greatermanchester-ca.gov.uk

Steve Fyfe, Head of Housing Strategy, GMCA steve.fyfe@greatermanchester-ca.gov.uk

Equalities Impact, Carbon and Sustainability Assessment:

Housing is a major element in inequalities facing people and communities across GM, in terms of differential experiences of the cost, security, safety and quality of a home, or for some an inability to find a home at all. These underpin our work on the Good Landlord Charter (section 2), delivering new truly affordable homes (section 3), Social Housing Quality Fund (section 5) and Healthy Homes (section 6). The carbon and sustainability impacts of new and existing homes are also substantial, and drive our interventions to encourage delivery of net zero carbon new homes (section 3) and influence the allocation of Brownfield funding (section 4)

Risk Management

NA

Legal Considerations

There are no specific legal implications in the report.

Financial Consequences – Revenue

No direct revenue consequences

Financial Consequences – Capital

Brownfield Programme and Social Housing Quality Fund capital flows through the GMCA (see sections 4 and 5 of the report)

Number of attachments to the report: 0

Background Papers

GM Brownfield programme (Devolution Deal) - Year 2 and 3 Allocations, Report to GMCA
26 January 2024

Tracking/ Process

Does this report relate to a major strategic decision, as set out in the GMCA Constitution

No

Exemption from call in

Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency?

No

1. Introduction/Background

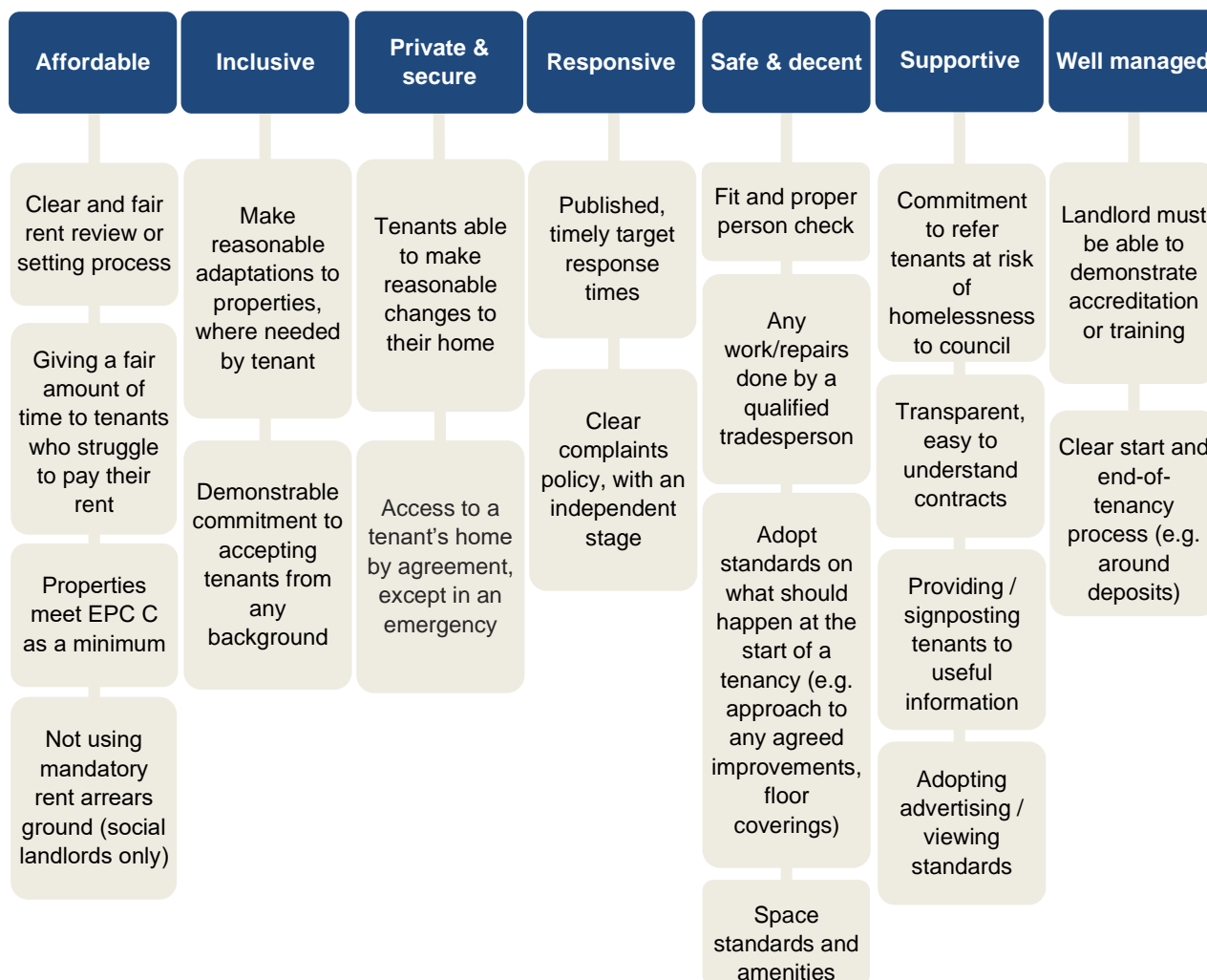
- 1.1 This note is intended to summarise for the Committee some of the key workstreams being pursued at GM level under the Housing portfolio, as an aide to discussion at the meeting. The work is framed by the Greater Manchester Strategy, and more specifically by the Greater Manchester Housing Strategy, available here: [GM-housing-strategy.pdf](#). The GM Housing Strategy was produced after extensive consultation and co-production with stakeholders across the city region. It focuses on actions which can be taken at a Greater Manchester level, and does not seek to capture all the many activities and interventions being led locally.
- 1.2 Since the GM Housing Strategy was launched, progress and further thinking has been encapsulated in several further key documents, including particularly:
 - a. the Tripartite Agreement between GMCA, the then GM Health & Social Care Partnership and the GM Housing Providers (GMHP), titled 'Better Homes, Better Neighbourhoods, Better Health', which is available here: [Greater Manchester Tripartite Agreement](#)
 - b. the relevant parts of the 2023 Devolution Trailblazer deal with Government (pages 27-33 in particular), available here: [GM devolution trailblazer](#)
 - c. a Mayoral policy statement on a proposed 'New Deal for Renters', available here: [a-new-deal-for-renters-june-2023-final.pdf](#)
- 1.3 A detailed update of work to implement the GM Housing Strategy is published on a six-monthly cycle, and is reported to the GM Planning and Housing Commission. The latest update, showing progress to end June 2023 can be found here: [Greater Manchester Housing Strategy Implementation Plan to end of June 2023](#). The update to end December 2023 is being worked on now.

2. Greater Manchester Good Landlord Charter

- 2.1 The Good Landlord Charter will be an ambitious voluntary standard for landlord excellence, supporting private, social and specialist landlords to improve practice.
- 2.2 The Charter is out for public consultation from 8th January-26th February 2024. The consultation survey is available at www.gmconsult.org, and email and postal responses are also being accepted. Alongside this, GMCA has commissioned focus groups to understand the experiences of people that are typically underrepresented in public consultation responses.
- 2.3 The development of the Good Landlord Charter was overseen by a coordinating group that met over the course of 2023. The coordinating group included private and social tenants and landlords, as well as advice agencies, academics and other experts, and was subsequently convened to oversee the development of the Good Landlord Charter consultation.
- 2.4 As a voluntary scheme, the Good Landlord Charter will not be able to tackle all the issues being faced by everyone who is renting. However, just as the Good Employment Charter has engaged with employers across the city region, helping them go above the bare legal minimum employment offer, the Good Landlord Charter would support and work with landlords to achieve higher standards.
- 2.5 The Good Landlord Charter would be open to every landlord in GM to volunteer to work towards membership, including private and social landlords and providers of specialist housing. GMCA is confident that a large proportion of GM social landlords will take part in the charter due to the participation of GMHP in its development, meaning that the overwhelming majority of social housing in GM would be covered by the charter.
- 2.6 Letting and managing agents would play a key role in supporting landlords who have committed to the charter in meeting their commitments, and in championing the charter to their clients.
- 2.7 There would be two levels of participation for landlords -
 - Supporter – before landlords could join the charter as a full member, they would first need to become a supporter. Supporters would be able to demonstrate that they met the existing legal minimum requirements and commit to working towards the member criteria.

- Full members – would be able to demonstrate they are compliant with existing legal minimum standards and the charter’s member criteria (see Figure 1).

Figure 1: Good Landlord Charter member criteria



- 2.8 These member criteria seek to strike a balance between high standards and achievability for landlords. While they would be common across all forms of rented housing, some would only apply to specific kinds of landlords, or apply differently in detail. It is likely that further amendments to the member criteria for specialist housing would be needed after the charter began operation. Member criteria would also be subject to development over time.
- 2.9 GMCA is also seeking views on how landlords can be persuaded to join the Charter, who should operate the charter and how its future delivery and development should be overseen.
- 2.10 Responses to the public consultation and the findings from the focus group will subsequently contribute to the final Good Landlord Charter design, which is due to be implemented later in 2024.

3. Truly Affordable Net Zero (TANZ) homes

- 3.1 In the GM Housing Strategy we committed to the delivery of at least 50,000 additional affordable homes by 2037; more than half of which are to be social or affordable rent. In 2021 GMCA collectively endorsed the ambitions to achieve delivery of 30,000 Truly Affordable Net Zero carbon social rented homes (TANZ) by 2038. We presented our initial action plan to support these ambitions to the CA in March 2022.
- 3.2 Delivering social rented homes presents a financial challenge in terms of viability and access to grant support to close the funding gap which faces social housing providers looking to build new homes. However, the delivery of thousands of net zero carbon homes presents a higher degree of difficulty and complexity – one we have described as a ‘whole system challenge’. Nonetheless, the need to meet our carbon reduction ambitions (including the requirement in the Places for Everyone plan for new development to be net zero from 2028), while also accelerating delivery of social rented homes to help tackle the fundamentals of the housing crisis, means that the necessary transformation in the way we approach the design, development and construction of new homes has to be achieved.
- 3.3 To drive forward this collective commitment, we have established a Task Force comprising senior sector leaders and key stakeholders, utilising their wealth of experience and technical expertise to provide strategic leadership to deliver net zero carbon homes, and has established working groups discussing the monitoring of net zero delivery as well as best practice from around the country. Given the concentration of relevant academic expertise, our partnership with the GM Housing Providers, the backing of the statutory joint planning process, our influence over adult skills programme and our Strategic Place Partnership with Homes England, GM should be well placed to make the transition to net zero new build ahead of other parts of the country, with the potential for economic benefits if we are successful.
- 3.4 Through the Devolution Trailblazer agreement, GMCA has gained new, strategic oversight of the Affordable Homes Programme and the existing Strategic Place Partnership with Homes England has been strengthened. We are now able to better align Brownfield Fund and other programmes with Affordable Homes Programme support, to maximise affordable housing delivery while adding incentives into the system for social housing providers and developers to make greater strides toward

net zero carbon homes. We are working with districts, Homes England and housing providers to establish a forward pipeline of TANZ delivery, and looking to work in collaboration to overcome barriers to progress including unlocking land supply, ensuring the right professional and trade skills are available, learning from early schemes and academic partners about practical solutions and lessons to be adopted in moving to modern methods of construction able to consistently meet net zero standards, and working on guidance to the construction industry, developers, planners, building control officers and others so that there is a consistent understanding of policy requirements around net zero.

- 3.5 Government have allocated £7.4bn to Homes England for spending on the Affordable Housing Programme outside Greater London in the five years up to the end of March 2026. GMCA are working closely with GMHP and Homes England to maximise investment in GM from the new Programme, which is the major source of subsidy to top up the majority of funding for new affordable homes which comes from social housing providers themselves. Together, these have supported the delivery of in the region of 2,000 new affordable homes annually across the city region in recent years.

4. Brownfield programme

- 4.1 Brownfield sites can cause significant problems for local communities, including being eyesores, risks to public safety, a focus for crime and anti-social behaviour, and contribute to deprivation that can impact local businesses and property values. Redevelopment of sites can remove these issues, as well as improving the quality of life for local communities by providing wider benefits including new homes and businesses, green space and landscaping, facilities such as play areas, and better connectivity and public access routes.
- 4.2 Brownfield sites can be difficult and expensive to redevelop for several reasons, particularly due to risks associated with clean-up of contaminated land from previous development and the removal of unsafe structures. For this reason, and the benefits redevelopment offers, public funding programmes have been created to support delivery of new homes on brownfield sites.
- 4.3 GMCA has been responsible for the distribution and management of funding streams to support delivery of new homes on brownfield land since the launch of the Brownfield Land Fund in 2020.

- 4.4 To date, around £85m of capital funding has been spent supporting over 9,000 new homes across 80 brownfield development sites across Greater Manchester. Many of these new homes are currently being built or are completed and occupied.
- 4.5 As part of the 2023 Devolution Deal, government and GMCA agreed a £150m capital allocation, to be spent in 2023/24 to 2025/26, to support brownfield housing development and enable delivery of at least 7000 new homes. Since this was agreed, GMCA and Districts have been developing GM's pipeline of schemes.
- 4.6 It was agreed with Government that the £150m allocation would be split into three tranches of £35m, £57.5m, and £57.5m to be spent in 2023/24, 2024/25, and 2025/26 respectively.
- 4.7 This year's initial funding allocations were agreed by the Combined Authority in June 2023. Due to slippage in the identified developments, further decisions on allocations were made through the balance of 2023. We are on track to spend the £35m of funding allocated to this financial year to support the delivery of over 3900 homes.
- 4.8 For the second and third years of the allocation, we have sought to look further ahead and allot all the remaining funding under a single process. This has alleviated the requirement to focus on projects that are able to draw down funding in a single financial year and given us the ability to take other factors into consideration when allocating funding.
- 4.9 The methodology and prioritisation approach for funding allocations in 2024/25 (year 2) and 2025/26 (year 3) are set out comprehensively in the [report approved by the Combined Authority on 26 January 2024](#). In summary, applications were assessed on the basis of deliverability, strategic fit, and value for money and ranked accordingly, with funding then awarded to the projects based on rank until the funding was fully allocated.
- 4.10 Over 200 schemes were identified by Districts as seeking support from the programme. Of these, 92 projects have been provisionally identified as recipients of funding totalling £129m. This includes an allowance of 25% (£14m) of overprogramming in (year 2), given the slippage experienced in year 1 of the allocation and previous brownfield funding tranches.
- 4.11 A full list of the projects to receive funding, as approved by the Combined Authority on 26 January 2024, can be found at Appendix 1.
- 4.12 Headlines from the year 2 and year 3 allocations include:

- All Local Authorities have benefited from the funding allocation;
- Over 7,800 homes will be unlocked and supported (so 11,700 homes across the £150m allocation against a target of 7,000 homes);
- Around 4,000 affordable homes will be delivered, with 86% of schemes including affordable housing;
- 79% of projects (around 6,500 homes) are expected to be built to the Future Homes Standard or above;
- £16.4k average grant rate per unit.

5. Social Housing Quality Fund

5.1 In June 2023, GMCA received £15m capital funding from the Department for Levelling Up, Homes and Communities (DLUHC) to tackle damp and mould health hazards in social housing. GMCA were provided the flexibility and discretion of how the funding would be allocated in GM, as long as it supports improvements to the physical decency of social housing. At the GMCA meeting on 30 June 2023, Leaders agreed to allocate grant to social housing providers in Greater Manchester via a competitive funding competition. It was agreed that the Social Housing Quality Fund (SHQF) would be allocated to eligible applicants, requiring a minimum 25% match funding, and prioritised as follows:

- Band 1: Dealing with Category 1 damp and mould HHSRS hazards;
- Band 2: Dealing with Category 2 damp and mould HHSRS hazards facing vulnerable households;
- Band 3: Dealing with other Category 2 damp and mould HHSRS hazards;
- Band 4: Dealing with properties where tenants have reported damp and mould issues and surveys have identified remedial action required;
- Band 5: Supporting 'infill' works to properties of archetypes with vulnerable tenants where issues are known to occur and where evidence demonstrates elevated risks of hazards occurring;
- Band 6: Supporting 'infill' works to properties of archetypes where issues are known to occur and where evidence demonstrates elevated risks of hazards occurring.

- 5.2 In August 2023, £14.84m of capital grant was offered to 17 social housing providers in GM to deliver repairs and renovation works in up to 12,835 homes affected by damp and mould issues, with £5.34m in match funding (26%) provided by housing providers. The funding is provided by DLUHC for the 2023/24 financial year, and so funded works must be completed by 31 March 2024. Partners are ongoing with delivery, with almost 30% of delivery completed at end December 2023.
- 5.3 The University of Salford have been commissioned to provide an external qualitative evaluation of the funding programme to better understand the impact of the funding on tenants receiving works. The study will complement internal performance monitoring and evaluation of the programme.

6 Healthy Homes services

- 6.1 Development of coherent Healthy Homes services is a longstanding strategic commitment for Greater Manchester, being a desired outcome of the GM Housing Strategy, GM Population Health Plan, GM Tripartite Agreement and the Framework for Creating Age Friendly Homes produced by the GM Housing, Planning and Ageing Group.
- 6.2 Adaptations, repairs and removal of hazards are an effective and cost-effective intervention for preventing falls and injuries, improving performance of everyday activities and improving mental health. Adaptations can help to reduce hospital admissions and speed up discharges, cut domiciliary care costs, and delay the necessity to move into residential care. Research has found that people who have had grant-funded adaptations and subsequently move into care do so some four years later than those who have not had adaptations carried out.
- 6.3 Yet older and disabled people who could be eligible are still often unaware of the existence of Disabled Facilities Grants (DFG) and home assistance and take up can be 'patchy'. In Greater Manchester, current provision of adaptations, repairs and removal of hazards varies by locality, ranging from comprehensive, branded agencies delivering a range of collectively commissioned services, to localities where provision may be limited to statutory delivery of adaptations.
- 6.4 This reflects the withdrawal of national investment in Home Improvement Agency (HIA) services, private sector housing interventions and renewal programmes from Local Authorities by central government since 2010. The ability to deliver a response

to poor quality housing at scale has dramatically reduced since this time and consequently, expertise and capacity in local authorities and providers has reduced as a direct result of this. That means additional costs are being incurred for health, social care and other public services, because of lack of preventative interventions in the home, also leading to a worse quality of life for GM residents.

6.5 Those LAs who have continued to provide these services have done so through their own investment, acknowledging the important role that these services have from a preventative perspective, but also in immediate improvements in quality of life.

6.6 arc4 was commissioned in March 2022 to support the development of consistent Healthy Homes services across GM. The GM Tripartite Agreement partners jointly commissioned this work to begin to operationalise this as a priority workstream across housing, health, and social care.

6.7 A summary of the proposed baseline healthy homes offer is as follows:

- Consistent advice and information- consistency across locality websites and offline resources to provide information on preventative support, supplemented with individual locality information.
- Aligned healthy homes grant products and support across localities- using flexibilities in the Disabled Facilities Grant to create an offer with consistent language that encourages more take up such as Hospital Discharge Grant and Dementia Grant
- Providing an affordable warmth service across localities- consistent service that provides physical interventions in the home to help people live well, and advice and support to maximise income
- Aligned Disabled Facilities Grant criteria and delivery- bringing a consistent approach to the mandatory grant regime

6.8 There are also policy recommendations, including aligning Private Sector Housing Assistance Policies, and development of a GM Housing Providers adaptations protocol.

6.9 The consultation recognised the potential opportunity and benefits of the Tripartite Partner organisations' involvement in the development of Healthy Homes services. There was positive support for the Tripartite Partners to engage in activity that would create economies of scale for localities and reflect the financial and capacity constraints in each locality, including: data and research; resourcing; workforce

development; strategic oversight and system engagement; consistent policy and resource development.

- 6.10 The scale of ambition of these recommendations is accompanied by ambitious timescales, in order to maintain momentum with this project, and to begin delivery in this vital area as soon as possible.
- 6.11 This commission included the development of detailed locality Transition Plans that recognise the additional support and resources required by localities and where economies of scale can be achieved. There is more work to be done to understand local requirements including what resource would be needed to deliver the baseline service level and necessary supporting policy recommendations. Recruitment for a Project Manager to coordinate this engagement with local authorities, as well as to deliver the aspects of the project identified by arc4 as best being delivered across GM, will begin in February.

Appendix 1: Brownfield Fund

Year 2 Scheme Allocations

Authority	Scheme Name	Developer type	Developer name	No of housing units	Brownfield funding required (£m)
Bolton	Church Wharf	Private Developer	Watson Construction (Holdings) Limited	281	£5,205,000
Bolton	Creams Paper Mill	Private Developer	Watson Construction (Holdings) Limited	68	£1,360,000
Bolton	Trinity Gateway	Private Developer	Capital & Centric	52	£1,040,000
Bolton	Roxalina Street	RP	Great Places Housing Association	83	£1,245,000
Bury	Kemp Heaton Avenue	RP	Great Places Housing Association	43	£645,000
Bury	Willow Street	RP	Irwell Valley Housing	13	£260,000
GM Wide	Thriving Investments GM Key Worker Fund	RP	Places for People	239	£5,000,000
Manchester	Boddingtons Brewery	Private Developer	Latimer Developments Limited	505	£3,184,826

Manchester	Devonshire Street	RP	Jigsaw Homes North	24	£480,000
Manchester	Canberra	RP	Guinness Developments	4	£78,748
Manchester	Domett Street	RP	Jigsaw Homes North	4	£80,000
Manchester	One Cathedral Sq	Private Developer	Property Alliance Group	300	£6,300,000
Manchester	Audrey Street / Egbert Street	RP	One Manchester Developments	12	£240,000
Manchester	Jackson's Brickworks Phase 2	RP	Your Housing and NUVU Development Ltd	350	£5,250,000
Manchester	The Rossett	RP	Great Places Housing Association	8	£160,000
Manchester	Russell Road	RP	Great Places Housing Association	120	£2,400,000
Manchester	Riverpark Road	Private Developer	Kellen Homes	387	£3,500,000
Manchester	Cheetham Hill	RP	Mosscares St Vincents HA	69	£841,293
Manchester	Moor Road	Private Developer	Sumo Developments	19	£400,000
Manchester	Manox	Private Developer	Landcare (East Manchester) Limited	410	£5,000,000
Manchester	Ferrous	Private Developer	Capital & Centric	107	£1,605,000

Manchester	Grey Mare Lane Plot A	RP	Great Places Housing Association	66	£990,000
Manchester	Princedom Street	RP	Mosscares St. Vincent's HA	22	£568,466
Oldham					
Oldham	Jubilee Mill Site	Private Developer	Wigget Homes LTD	35	£527,140
Rochdale	Pilsworth Road	LA	Rochdale Council	12	£360,000
Rochdale	Well I'Th' Lane	Private Developer	M7 Projects LTD	85	£1,062,000
Rochdale	Castle Inn	LA	Rochdale Council	8	£240,000
Rochdale	Hornby Street	LA	Rochdale Council	8	£240,000
Rochdale	Brassey Street	LA	Rochdale Council	12	£360,000
Rochdale	Drake Street	LA	Rochdale Council	14	£420,000
Rochdale	Durnford Street	LA	Rochdale Council	4	£120,000
Rochdale	Lodge Mill	LA	Rochdale Council	17	£510,000
Rochdale	Milkstone Place	LA	Rochdale Council	1	£30,000
Rochdale	The Junction	RP	New Living Homes LTD	24	£480,000
Rochdale	Castleton Sidings	Private Developer	Kellen Homes	191	£3,020,000
Rochdale	Corner Plot	LA to dispose of site	TBC	38	£1,000,000

Salford	Cross Lane and Belvedere Road	RP	Together Housing Group	67	£1,236,643
Salford	St Simons St Homeless Move On	RP	Mosscare St Vincents HA	42	£500,000
Salford	Duncan Street	Private Developer	Generation 400 Ltd	85	£838,861
Salford	Arrow Street	RP	Salix Homes	68	£2,040,000
Salford	Pendleton House	RP	For Housing	88	£1,760,000
Salford	The White Lion	RP	Whitfield and Brown	18	£270,000
Salford	Plot A1 New Bailey	Private Developer	English Cities Fund	151	£4,530,000
Stockport	St Thomas' Stockport	LA	Stockport Metropolitan Borough Council	8	£160,000
Stockport	Former Sainsbury's, Warren Street	Private Developer	Amcap (Stockport) Ltd	178	£1,848,530
Stockport	Bredbury Green Supported Living	RP	Mosscare St Vincent's HA	12	£127,201
Stockport	Ups & Downs	Private Developer	Stockport Vikings Luxury Properties Limited	14	£420,000
Stockport	Mill Street Woodley	Private Developer	M7 Projects LTD	16	£240,000
Stockport	Higher Hillgate	LA	Stockport Metropolitan Borough Council	24	£408,000

Stockport	Romiley Liberal Club	Private Developer	W.C. Investments Ltd t/a Watson	16	£292,000
Stockport	North Reddish	Private Developer	Northern Group Development Limited	155	£1,895,000
Tameside	228 Stamford St Central	Private Developer	Bricks & Soul Trading	17	£255,000
Tameside	Land off Greenside Lane	Private Developer and RP	Landcare (Manchester) Ltd	150	£2,625,000
Tameside	The Hollies	RP	Jigsaw Homes Tameside (JHT)	12	£240,000
Tameside	Stalybridge Clinic	RP	To be advised	78	£900,000
Trafford	The Place - Carrington Village	Private Developer	Wain Estates (Carrington) Ltd	244	£978,473
Trafford	Sale West Phase 3	RP	Irwell Valley Housing	85	£1,700,000
Trafford	Christie Road	RP	Southway Housing Trust	60	£1,200,000
Trafford	Tamworth	Other	Homes for Trafford LLP	143	£2,860,000
Wigan	Keble Grove	LA	Wigan Council	26	£277,130
Wigan	Briar / Yates, Leigh	LA	Wigan Council	23	£210,000
Wigan	Prestwich Street	LA	Wigan Council	8	£113,220

Wigan	Tulach Phase 2	Private Developer	Northstone Development Ltd	66	£1,980,000
Wigan	North Lane	LA	Wigan Council	8	£80,363
Wigan	Manchester Rd (next to the Archer)	LA	Wigan Council	6	£63,640

Year 3 Scheme Allocations

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Authority	Scheme Name	Developer type	Developer name	No of housing units	Brownfield funding required (£m)
Bolton	Platt Hill	RP	Clarion Housing Group	28	£420,000
Manchester	Narbuth Drive	LA to dispose of site to RP	TBC	16	£240,000
Manchester	Lighbrowne Rd	LA to dispose of site to RP	TBC	15	£225,000
Manchester	Tidebrook Walk	LA to dispose of site to RP	TBC	11	£165,000
Manchester	Firbeck Drive	RP	Jigsaw	7	£105,000
Manchester	Talbot House (Upper Monsall Street)	LA to dispose of site to RP	TBC	10	£150,000

Manchester	Pennington Street	RP	Onward	21	£420,000
Manchester	Openshaw Village Site 1	RP	One Manchester Developments	15	£300,000
Manchester	Palmerston Close	RP	One Manchester Developments	31	£620,000
Manchester	Clayton Canalside Supported Housing	LA to dispose of site to RP	TBC	80	£1,200,000
Manchester	Beechcroft Close	RP	Jigsaw	9	£135,000
Manchester	Victoria North Phase 2	Private Developer	Far East Consortium	252	£6,930,000
Manchester	Grey Mare Lane	Private/Local Authority	This City	136	£2,720,000
Manchester	Hyde Rd	Private/Local Authority	This City	84	£1,680,000
Manchester	Monsall P1	Private/Local Authority	This City	175	£3,500,000
Manchester	Postal St	Private/Local Authority	This City	111	£2,220,000
Oldham	Oldham Mumps/Princes Gate	Private Developer	MUSE Places	347	£5,552,000
Rochdale	Nowster Pub	LA	Rochdale Council	8	£240,000
Rochdale	Hare Hill Road	LA	Rochdale Council	50	£1,500,000

Salford	Christchurch Avenue	Private Developer	English Cities Fund (ECF)	91	£2,730,000
Stockport	Stockport 8, Town Centre West	Private Developer	Stockport 8 LLP	60	£1,190,000
Stockport	Fletcher St / Victoria House	Private Developer	Progressive Living & Picture This	248	£5,716,750
Tameside	Former Newton Bank Printworks	Private Developer	Ecclestone Homes	122	£1,220,000
Trafford	Stretford Mall	Private Developer	Trafford Bruntwood (Stretford Mall) LLP	190	£1,900,000
Wigan	Car park site, Wigan	LA	Wigan Council	22	£440,000
Wigan	Eckersley Mill	Private Developer	Heaton Group	180	£2,650,000

GMCA Overview & Scrutiny Committee

Date: 21 February 2024

Subject: Overview & Scrutiny Committee Work Programme
and Forward Plan of Key Decisions

Report of: Nicola Ward, Statutory Scrutiny Officer, GMCA

Purpose of Report:

To provide an opportunity for the Committee to review their draft Work Programme for March 2024 (Appendix A) and provide the Committee with the latest Forward Plan of Key Decisions (Appendix B) to ensure that they are informed of the forthcoming decisions to be taken by the GMCA, GM Mayor or any delegated officer or committee.

Recommendations:

The Committee is asked to –

1. Consider the proposed Overview & Scrutiny Work Programme for March 2024.
2. Use the Forward Plan of Key Decisions to identify any potential areas for further scrutiny.

Contact Officer:

Nicola Ward, Statutory Scrutiny Officer, GMCA

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GMCA Overview and Scrutiny draft Work Programme March 2024

20 March

Item	Lead member / officer	Trajectory of item	Ask of scrutiny
Fair Funding Protocol for the Voluntary and Community Sector	Arooj Shah / Anne Lythgoe	Anticipated to be approved by the GMCA in October	To consider how effectively it has been implemented, hear first-hand experience from community representatives and determine its future direction.
Scrutiny Task and Finish Report	Cllr Lewis Nelson, Chair of the Task and Finish Group	GMCA in May 2024	To consider the report of the task and finish group on affordable homes ahead of consideration by the GMCA.
Retained Business Rates – GM element proposals	David Molyneux / Steve Wilson	GMCA March 2024	To consider the proposed allocation of the GM element of the retained business rates ahead of consideration by the GMCA.

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What is a Forward Plan of Key Decisions?

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee
- GMCA Resources Committee
- GMCA's Waste & Recycling Committee
- Statutory Officers of the GMCA

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or private. The Register is updated at least once a

What is a Key Decision?

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

How to find out more on these proposed decisions

The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA's website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.

For general information about the decision- making process please contact:

Julie Connor - Secretary to the GMCA
julie.connor@greatermanchester-ca.gov.uk

<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Green City Region							
Biowaste management strategy and procurement of treatment capacity	To approve the strategy for management of biowaste and to commence a procurement for future treatment capacity	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Net Zero Accelerator Funding	The approval to accept up to £7m Net Zero	Greater Manchester Combined	23 Feb 2024	DESNZ Net Zero Accelerator	Councillor Tom Ross		Sean Owen

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 48</p>	<p>Accelerator funding via draw down funding from DESNZ potentially via Cambridge and Peterborough Combined Authority</p> <p>Approval to be the accountable body for the region.</p> <p>Approval for</p>	<p>Authority</p>		<p>Funding Opportunity</p>			

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	delegated approvals to the treasurer and city solicitor.						
Future service provision for waste management in Greater Manchester	To approve the delivery model for GMCA waste management services from June 2026	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Transport							
Bus Franchising	To approve the award of: (i) the	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham GM Mayor		Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 50	franchise contracts relating to bus franchising; (ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and	GM Mayor Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024 Between 1 Feb 2024 and 30 Apr 2024		Andy Burnham GM Mayor Andy Burnham		

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 51	background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 52	other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
	City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 31 Jul 2024 Between 1	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	for specific schemes as and when required.	Bee Network Committee	Feb 2024 and 31 Jul 2024				
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and revenue	Chief Executive Officer GMCA & TfGM Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024 Between 1 Feb 2024 and 30 Apr 2024	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	budgets for bus franchising.						
Bus Depot Leases Tranche 2 and Page 54	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Treasurer GMCA	Between 1 Feb 2024 and 30 Apr 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024 Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 57	allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
Zero Emission Bus Regional Areas Fund 2 Bid Submission	Agree in principle to submit a bid to DfT for the ZEBRA 2 fund and delegate full approval of the full	Chief Executive Officer GMCA & TfGM, Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations			Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 58	<p>business case to the Chief Executive of GMCA & TfGM.</p> <p>Agree the submission of a full business case bid to the DfT for the ZEBRA 2 Fund.</p>						
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with and	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	support the objectives of the Greater Manchester Strategy.						
Transport Network Planning and Review Process Page 59	To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews. To approve the proposed	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 60	<p>network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
	Sale West to Altrincham Network Improvements	To approve CRSTS funds to implement signal priority for late running buses and install permit automatic traffic counters on the Sale	<p>Greater Manchester Combined Authority</p> <p>Bee Network Committee</p>	<p>Between 1 Feb 2024 and 29 Feb 2024</p> <p>Between 1 Feb 2024 and 29 Feb 2024</p>	Report with recommendations	<p>GM Mayor Andy Burnham</p> <p>GM Mayor Andy Burnham</p>	

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	West to Altrincham corridor.						
City Centre Bus and Streets for All Connectivity Programme	To approve CRSTS funding to continue development of the City Centre Bus and Streets for All Connectivity Programme ready for OBC submission.	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
Rapid Transit Extensions CRSTS	To approve CRSTS funding to	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Jack Rodgers jack.rodgers@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
funding drawdown	continue developing the Rapid Transit Extensions package.						
Integrated Measures Ticketing	To approve CRSTS funding to support the development of the Full Business Case and delivery	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Bus Pinch Points and Maintenance Programme	To approve CRSTS funding to continue developing and delivering	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	the Bus Pinch Points and Maintenance Programme.						
Manchester: Transforming Deansgate	To approve CRSTS funds to develop Manchester's Transforming Deansgate Streets for All scheme.	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Hayley Fails hayley.fails@manchester.gov.uk
Metrolink Renewals and Enhancements Programme (MREP)	To approve CRSTS funding for the Metrolink Renewals and Enhancements Programme	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Daniel Vaughan daniel.vaughan@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	(MREP).						
Technical Education & Skills							
ESF Skills for Growth Commissionin Page 64	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
Skills Bootcamps 2024 - 2025: Contract	To extend current contracts of wave 4	Treasurer GMCA	Between 1 Feb 2024 and 31 Mar 2025	National Skills Funding (CA report Feb 2023)	Councillor Eamonn O'Brien		Hannah Vincent hannah.vincent@greaterman

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
extensions for wave 4 providers to continue delivery into wave 5. Wave 5 Commissioning	providers to continue to deliver into wave 5 of the Skills Bootcamps Programme To proceed with the procurement and contracting of providers and activity relating to the GM Skills Bootcamps						chester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	Programme.						
GM Devolved Adult Education Budget (AEB) and Free Courses for Jobs (FCFJ) Update and Key Decisions	To note update on latest AEB close of academic year 2022/2023. To grant delegated authority to the GMCA Treasurer to take forward additional AEB and / or FCFJ commissioning , and / or grant funding including to	Greater Manchester Combined Authority GM Mayor	March 2024 March 2024	Report with recommendations	Councillor Eamonn O'Brien Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

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<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 67</p>	<p>contract / grant funding agreement award.</p>						
	<p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p>						
	<p>To approve the proposed indicative</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 68</p>	<p>allocations and subsequent expenditure for the GM procured providers as per the commissioning processes subject to annual terms and conditions being met.</p> <p>To grant delegated authority to the GMCA Treasurer to</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 69</p>	<p>agree any minor changes that arise during discussions between the grant funded or procured organisations and GMCA.</p> <p>The Mayor, to approve the proposed indicative allocations and subsequent expenditure for the GM grant-</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 70	funded Local Authorities and to grant delegated authority to the GMCA Treasurer to approve any minor changes that arise.						
Resources and Investment							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	and/or note commercial changes to existing investments, including where relevant negotiated settlements.						
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme. July / October and February.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Rachel Rosewell rachel.rosewell@greatermanchester-ca.gov.uk
GMCA General	To approve the 2024/25	Greater Manchester	9 Feb 2024	Report with recommendations	Councillor David		Steve Wilson Steve.Wilson

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Revenue Budget 2024/25	budget relating to the GMCA functions (excluding transport and waste), including local authority contributions and use of reserves.	Combined Authority		ons	Molyneux		@greatermanchester-ca.gov.uk
Transport Revenue Budget 2024/25	To approve the 2024/25 GMCA budget relating to transport functions including the levy and	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	statutory charge to GM local authorities and use of reserves.						
PM 80679 Mayoral General Revenue Budget 2024/25 including GMFRS	To approve the 2024/25 Mayor's General budget, including the Fire and Rescue Authority, use of reserves and calculation of the precepts and council tax	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	rates.						
Waste and Recycling Revenue Budget 2024/25	To approve the 2024/25 waste budget, levy to GM local authorities and use of reserves.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
EMCA Capital Programme 2023-2027	To approve the capital programme, including the quarter 3 update to the 2023/23 budget and the 2024/25 budget and forward plan.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
GMCA Revenue Update Quarter 3 - 2023/24	Approve any revisions to the 2023/24 GMCA revenue budgets at the end of quarter 3.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Approval of the GMCA Capital Strategy for 2024/25	To approve the 2024/25 GMCA Capital Strategy with sets out the overarching principles and processes by which capital and investment	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	decisions will be made.						
Approval of the Treasury Management Strategy and Annual Investment Strategy 2024/25	To approve the Treasury Management Strategy Statement, Borrowing Limits and Prudential Indicators for 2024/25 to 2026/27.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk
GMCA Water, Wastewater and Ancillary Services	Agree to award the water, wastewater and ancillary services	Treasurer GMCA	March 2024	Report with recommendations	Councillor David Molyneux		Mathew Chard chardm@manchesterfire.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 77	contract to winning bidder via CCS framework agreement, for a duration of 4 years (initial 2 years with 2 year extension option)						
	Housing						
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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	England.						
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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	existing investments						
Agreement to using further Greater Manchester Housing Investment Loan Fund Surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greaterma

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	investments to proceed to due diligence and/or note commercial changes to existing investments.						nchester-ca.gov.uk
Economy, Business and Inclusive Growth							
UK Shared Prosperity Fund- Support for the Social Economy	To agree the contract award for the UKSPF Support for the Social Economy Programme, following an open and	Treasurer GMCA	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanc chester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	competitive procurement process.						
Greater Manchester Investment Zone first year allocations	The allocation of the first £9m of Greater Manchester's Investment Zone funding for the FY 2024/25.	Greater Manchester Combined Authority	23 Feb 2024	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanchester-ca.gov.uk
Homelessness							
GM Refugee Homelessness Prevention Service	Award of grant allocations under the new GM Refugee Homelessness	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	City Mayor Paul Dennett		Joe Donohue joseph.donohue@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	Prevention Service						
Culture Strategy 2024-2029	To approve the Culture Strategy 2024-2029.	Greater Manchester Combined Authority	31 May 2024	Report with recommendations	Councillor Neil Emmott		Marie-Claire Daly Marie-Claire.Daly@greatermanchester-ca.gov.uk